HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 HARRIS COUNTY, TEXAS ANNUAL FINANCIAL REPORT DECEMBER 31, 2020

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INDEPENDENT AUDITOR'S REPORT

Board of Commissioners Harris County Emergency Services District No. 28 Harris County, Texas

We have audited the accompanying financial statements of the governmental activities and major fund of Harris County Emergency Services District No. 28 (the "District"), as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Board of Commissioners Harris County Emergency Services District No. 28

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and major fund of the District as of December 31, 2020, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual – General Fund be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The supplementary information required by Harris County and the other supplementary information are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The supplementary information, excluding that portion marked "Unaudited" on which we express no opinion or provide any assurance, has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

McCall Gibson Swedlund Barfoot PLLC

McColl Gibson Swedland Borfoot PLLC

Certified Public Accountants

Houston, Texas

April 19, 2021

Management's discussion and analysis of Harris County Emergency Services District No. 28's (the "District") financial performance provides an overview of the District's financial activities for the fiscal year ended December 31, 2020. Please read it in conjunction with the District's financial statements.

USING THIS ANNUAL REPORT

This annual report consists of a series of financial statements. The basic financial statements include: (1) fund financial statements and government-wide financial statements and (2) notes to the financial statements. The fund financial statements and government-wide financial statements combine both: (1) the Statement of Net Position and Governmental Funds Balance Sheet and (2) the Statement of Activities and Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balance. This report also includes required and other supplementary information in addition to the basic financial statements.

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The District's annual report includes two financial statements combining the government-wide financial statements and the fund financial statements. The government-wide financial statements provide both long-term and short-term information about the District's overall status. Financial reporting at this level uses a perspective like that found in the private sector with its basis in full accrual accounting and elimination or reclassification of internal activities.

The Statement of Net Position includes all the District's assets, liabilities and deferred inflows and outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District as a whole is improving or deteriorating. Evaluation of the overall health of the District would extend to other non-financial factors.

The Statement of Activities reports how the District's net position changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid.

FUND FINANCIAL STATEMENTS

The combined statements also include fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District has one governmental fund type. The General Fund accounts for resources not accounted for in another fund, property tax revenues, sales tax receipts, costs of assessing and collecting taxes and general expenditures.

FUND FINANCIAL STATEMENTS (Continued)

Governmental funds are reported in each of the financial statements. The focus in the fund financial statements provides a distinctive view of the District's governmental funds. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of the District and the commitment of spendable resources for the near-term.

Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. The adjustments columns, the Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position and the Reconciliation of the Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balance to the Statement of Activities explain the differences between the two presentations and assist in understanding the differences between these two perspectives.

NOTES TO THE FINANCIAL STATEMENTS

The accompanying notes to the financial statements provide information essential to a full understanding of the government-wide and fund financial statements.

OTHER INFORMATION

In addition to the financial statements and accompanying notes, this report also presents certain required supplementary information ("RSI"). The budgetary comparison schedule is included as RSI for the General Fund.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net position may serve over time as a useful indicator of the District's financial position. In the case of the District, assets exceeded liabilities and deferred inflows of resources by \$10,370,035 as of December 31, 2020.

A portion of the District's net position reflects its net investment in capital assets (land, buildings and equipment less any debt used to acquire those assets that is still outstanding). The District uses these assets to house firefighting equipment and personnel and to provide administrative, training and meeting facilities.

GOVERNMENT-WIDE FINANCIAL ANALYSIS (Continued)

The following is a comparative analysis of government-wide changes in net position:

	Summary of Changes in the Statement of Net Position						
	2020			2019	Change Positive (Negative)		
Current and Other Assets Capital Assets (Net of Accumulated	\$	8,749,784	\$	8,179,343	\$	570,441	
Depreciation)		8,090,093		8,451,151		(361,058)	
Total Assets	\$	16,839,877	\$	16,630,494	\$	209,383	
Long-Term Liabilities Current and Other Liabilities	\$	2,364,967 339,954	\$	2,865,579 333,767	\$	500,612 (6,187)	
Total Liabilities	\$	2,704,921	\$	3,199,346	\$	494,425	
Deferred Inflows of Resources Net Position:	\$	3,764,921	\$	3,511,873	\$	(253,048)	
Net Investment in Capital Assets Unrestricted	\$	5,445,515 4,924,520	\$	5,323,163 4,596,112	\$	122,352 328,408	
Total Net Position	\$	10,370,035	\$	9,919,275	\$	450,760	

The following table provides a summary of the District's operations for the years ended December 31, 2020, and December 31, 2019.

		Summary of Changes in the Statement of Activities						
	2020		2019		Change Positive (Negative)			
Revenues:								
Property Taxes	\$	3,370,631	\$	3,133,182	\$	237,449		
Sales Tax Receipts		2,023,889		1,767,313		256,576		
Other Revenues		152,262		240,399		(88,137)		
Total Revenues	\$	5,546,782	\$	5,140,894	\$	405,888		
Expenses for Services		5,096,022		3,799,818		(1,296,204)		
Change in Net Position	\$	450,760	\$	1,341,076	\$	(890,316)		
Net Position, Beginning of Year		9,919,275		8,578,199		1,341,076		
Net Position, End of Year	\$	10,370,035	\$	9,919,275	\$	450,760		

FINANCIAL ANALYSIS OF THE DISTRICT'S GOVERNMENTAL FUNDS

The District's General Fund fund balance as of December 31, 2020, was \$4,827,910, an increase of \$324,053 from the prior year. The increase was primarily due to property tax collections and sales tax receipts exceeding operating costs.

GENERAL FUND BUDGETARY HIGHLIGHTS

The Board of Commissioners did amend the budget during the current fiscal year to increase estimated property tax and sales tax revenues and increase estimated expenditures in all categories. Actual revenues were \$309,955 more than budgeted revenues, primarily due to higher than expected sales tax receipts. Actual expenditures were \$83,718 less than budgeted expenditures.

CAPITAL ASSETS

Capital assets as of December 31, 2020, total \$8,090,093 (net of accumulated depreciation) and include land, buildings and equipment.

Capital Assets At Year-End Net of Accumulated Depreciation

	2020		2019		Change Positive (Negative)	
	-	2020		2017		rtegative)
Capital Assets Not Being Depreciated:						
Land and Land Improvements	\$	336,249	\$	336,249	\$	
Capital Assets, Net of Accumulated						
Depreciation:						
Buildings and Improvements		7,295,190		7,522,392		(227,202)
Machinery and Equipment		454,165		584,293		(130,128)
Other Equipment		4,489		8,217		(3,728)
Total Net Capital Assets	\$	8,090,093	\$	8,451,151	\$	(361,058)

Additional information on the District's capital assets can be found in Note 5 of this report.

LONG-TERM DEBT ACTIVITY

At the end of the current fiscal year, the District had total long-term debt payable of \$2,644,578. The changes in the debt position of the District during the fiscal year ended December 31, 2020, are summarized as follows:

Notes Payable, January 1, 2020	\$ 3,127,988
Less: Note Principal Paid	 483,410
Notes Payable, December 31, 2020	\$ 2,644,578

CONTACTING THE DISTRICT'S MANAGEMENT

This financial report is designed to provide a general overview of the District's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to Harris County Emergency Services District No. 28, 17061 Rolling Creek, Houston, Texas 77090.

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 STATEMENT OF NET POSITION AND GOVERNMENTAL FUNDS BALANCE SHEET DECEMBER 31, 2020

	Ge	eneral Fund	A	djustments		tatement of let Position
ASSETS						
Cash	\$	429,392	\$		\$	429,392
Cash with Harris County		334,625				334,625
Investments		4,260,593				4,260,593
Receivables:						
Property Taxes		3,106,087				3,106,087
Sales Tax Receipts		385,773				385,773
Penalty and Interest				56,136		56,136
Prepaid Costs		177,178				177,178
Land				336,249		336,249
Capital Assets (Net of Accumulated						
Depreciation)				7,753,844		7,753,844
TOTAL ASSETS	\$	8,693,648	\$	8,146,229	\$	16,839,877
A LA DAL ATIRCO						
LIABILITIES	ф	1.7	ф		Ф	1.5
Accounts Payable	\$	15	\$	60.220	\$	15
Accrued Interest Payable				60,328		60,328
Notes Payable:				•=0 <44		
Due Within One Year				279,611		279,611
Due After One Year				2,364,967		2,364,967
TOTAL LIABILITIES	\$	15	\$	2,704,906	\$	2,704,921
DEFERRED INFLOWS OF RESOURCES						
Property Taxes	\$	3,865,723	\$	(100,802)	\$	3,764,921
FUND BALANCE Nonspendable:						
Prepaid Costs	\$	177,178	\$	(177,178)	\$	
Unassigned		4,650,732		(4,650,732)		
TOTAL FUND BALANCE	\$	4,827,910	\$	(4,827,910)	\$	- 0 -
TOTAL LIABILITIES, DEFERRED INFLOWS						
OF RESOURCES AND FUND BALANCE	\$	8,693,648				
NET POSITION						
Net Investment in Capital Assets			\$	5,445,515	\$	5,445,515
Unrestricted			Ψ	4,924,520	Ψ	4,924,520
			<u>e</u>		¢.	
TOTAL NET POSITION			\$	10,370,035	\$	10,370,035

The accompanying notes to the financial statements are an integral part of this report.

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION DECEMBER 31, 2020

Total Fund Balance - Governmental Funds		\$ 4,827,910
Amounts reported for governmental activities in the St different because:	ratement of Net Position are	
Capital assets used in governmental activities are not and, therefore, are not reported as assets in the governmental	8,090,093	
Deferred inflows of resources related to property tax interest receivable on delinquent taxes for the 2019 and of recognized revenues in the governmental activities of	156,938	
Certain liabilities are not due and payable in the current not reported as liabilities in the governmental funds. Consist of:		
Accrued Interest Payable \$	(
Notes Payable Within One Year	(279,611)	
Notes Payable After One Year	(2,364,967)	 (2,704,906)
Total Net Position - Governmental Activities		\$ 10,370,035

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED DECEMBER 31, 2020

	General Fund		Adjustments		Statement of Activities	
REVENUES						
Property Taxes	\$	3,373,407	\$	(2,776)	\$	3,370,631
Sales Tax Receipts		2,023,889				2,023,889
Penalty and Interest		30,898		(3,897)		27,001
Investment Revenues		38,250				38,250
Miscellaneous Revenues		87,011			_	87,011
TOTAL REVENUES	\$	5,553,455	\$	(6,673)	\$	5,546,782
EXPENDITURES/EXPENSES						
Service Operations:						
District Services - Ponderosa Volunteer						
Fire Association, Inc.:						
Operations	\$	3,440,000	\$		\$	3,440,000
Capital Assets		1,058,096				1,058,096
Accounting and Auditing		12,600				12,600
Appraisal District Fees		26,321				26,321
Commissioner Fees		3,250				3,250
Legal Fees - General		17,935				17,935
Legal Fees - Delinquent Tax Collections		9,251				9,251
Sales Tax Consultant		33,521				33,521
Tax Assessor/Collector Fees		8,792				8,792
Depreciation				361,058		361,058
Other		45,924				45,924
Debt Service:						
Note Principal		483,410		(483,410)		
Note Interest		90,302		(11,028)	_	79,274
TOTAL EXPENDITURES/EXPENSES	\$	5,229,402	\$	(133,380)	\$	5,096,022
NET CHANGE IN FUND BALANCE	\$	324,053	\$	(324,053)	\$	
CHANGE IN NET POSITION				450,760		450,760
FUND BALANCE/NET POSITION -						
JANUARY 1, 2020		4,503,857		5,415,418		9,919,275
FUND BALANCE/NET POSITION -						
DECEMBER 31, 2020	\$	4,827,910	\$	5,542,125	\$	10,370,035

The accompanying notes to the financial statements are an integral part of this report.

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 RECONCILIATION OF THE GOVERNMENTAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2020

Net Change in Fund Balance - Governmental Funds	\$ 324,053
Amounts reported for governmental activities in the Statement of Activities are different because:	
Governmental funds report tax revenues when collected. However, in the government-wide financial statements, revenues are recorded in the accounting period for which the taxes are levied.	(2,776)
Governmental funds report penalty and interest revenues on property taxes when collected. However, in the government-wide financial statements, revenues are recorded when penalty and interest are assessed.	(3,897)
Governmental funds do not account for depreciation. However, in the government-wide financial statements, capital assets are depreciated and depreciation expense is recorded in the Statement of Activities.	(361,058)
Governmental funds report principal payments on long-term liabilities as expenditures in the year paid. However, in the government-wide financial statements, liabilities are reduced when principal payments are made and the Statement of Activities is not affected.	483,410
Governmental funds report interest payments on long-term liabilities as expenditures in the year paid. However, in the government-wide financial statements, interest is accrued on the long-term liabilities through fiscal year-end.	11,028
Change in Net Position - Governmental Activities	\$ 450,760



NOTE 1. CREATION OF DISTRICT

Harris County Rural Fire Prevention District No. 28 was created as a political subdivision of the State of Texas under the provision of Section 48-d of Article III of the State Constitution in accordance with Title 44, Article 2351a-6 of The Revised Civil Statutes of the State of Texas. Harris County Emergency Services District No. 28 (the "District") was created following an election held on July 13, 1996, to convert Harris County Rural Fire Prevention District No. 28 to an emergency services district.

Chapter 775 of the Health and Safety Code provides that an emergency services district may provide all or any one of the emergency services included in the code, including fire prevention and firefighting, but is not required to perform all emergency services.

The District has entered into a contract with the Ponderosa Volunteer Fire Association, Inc. (the "Association") to provide the service of fire suppression and extinguishment within the boundaries of the District.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America as promulgated by the Governmental Accounting Standards Board ("GASB").

The District is a political subdivision of the State of Texas governed by an elected board. GASB has established the criteria for determining whether an entity is a primary government or a component unit of a primary government. The primary criteria are that it has a separately elected governing body, it is legally separate, and it is fiscally independent of other state and local governments. Under these criteria, the District is considered a primary government and is not a component unit of any other government. Additionally, no other entities meet the criteria for inclusion in the District's financial statement as component units.

Financial Statement Presentation

These financial statements have been prepared in accordance with GASB Codification of Governmental Accounting and Financial Reporting Standards Part II, Financial Reporting ("GASB Codification").

The GASB Codification sets forth standards for external financial reporting for all state and local government entities, which include a requirement for a Statement of Net Position and a Statement of Activities. It requires the classification of net position into three components: Net Investment in Capital Assets; Restricted; and Unrestricted. These classifications are defined as follows:

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Financial Statement Presentation (Continued)

- Net Investment in Capital Assets This component of net position consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvements of those assets.
- Restricted Net Position This component of net position consists of external constraints placed on the use of assets imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulation of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Position This component of net position consists of assets that do not meet the definition of Restricted or Net Investment in Capital Assets.

When both restricted and unrestricted resources are available for use, generally it is the District's policy to use restricted resources first.

Government-Wide Financial Statements

The Statement of Net Position and the Statement of Activities display information about the District as a whole. The District's Statement of Net Position and Statement of Activities are combined with the governmental fund financial statements. The District is viewed as a special-purpose government and has the option of combining these financial statements.

The Statement of Net Position is reported by adjusting the governmental fund types to report on the full accrual basis, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. Any amounts recorded due to and due from other funds are eliminated in the Statement of Net Position.

The Statement of Activities is reported by adjusting the governmental fund types to report only items related to current year revenues and expenditures. Items such as capital outlay are allocated over their estimated useful lives as depreciation expense. Internal activities between governmental funds, if any, are eliminated by adjustment to obtain net total revenues and expenses in the government-wide Statement of Activities.

As discussed above, the District's fund financial statements are combined with the government-wide financial statements. The fund financial statements include a Governmental Funds Balance Sheet and a Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balance.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Governmental Funds

The District has one governmental fund; therefore, this fund is a major fund.

<u>General Fund</u> - To account for resources not required to be accounted for in another fund, property tax revenues, sales tax revenues, costs of assessing and collecting taxes and general expenditures.

Basis of Accounting

The District uses the modified accrual basis of accounting for governmental fund types. The modified accrual basis of accounting recognizes revenues when both "measurable and available." Measurable means the amount can be determined. Available means collectable within the current period or soon enough thereafter to pay current liabilities. The District considers revenues reported in governmental funds to be available if they are collectable within 60 days after year-end. Also, under the modified accrual basis of accounting, expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, which are recognized as expenditures when payment is due.

Property taxes considered available by the District and included in revenues include the 2019 tax levy collections during the period October 1, 2019, to December 31, 2020, and taxes collected from January 1, 2020, to December 31, 2020, for all prior tax levies. Deferred inflows of resources related to property tax revenues are those taxes which the District does not reasonably expect to be collected soon enough in the subsequent period to finance current expenditures. The 2020 tax levy has been fully deferred to meet the District's planned expenditures in the 2021 fiscal year.

Capital Assets

Capital assets, which include land, buildings and equipment, are reported in the government-wide Statement of Net Position. All capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Donated assets are valued at their fair market value on the date donated. Repairs and maintenance are recorded as an expenditure in the governmental fund incurred and as an expense in the government-wide Statement of Activities. Capital asset additions, improvements and preservation costs that extend the life of an asset are capitalized and depreciated over the estimated useful life of the asset after completion.

All personal tangible assets (computers, office machines, office furniture, etc.) are capitalized if they have a total cost of \$500 or more (including installation costs and professional fees) and a useful life of at least two years. Other assets are capitalized if they have a total cost of \$5,000 or more (including installation costs and professional fees), and a useful life of at least two years. Depreciation is calculated on each class of depreciable property using no salvage value and the straight-line method of depreciation. Estimated useful lives are as follows:

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Capital Assets</u> (Continued)

	Years
Buildings	40
Equipment	7-15

Budgeting

An annual unappropriated budget is adopted for the General Fund by the District's Board of Directors. The budget is prepared using the same method of accounting as for financial reporting. The original General Fund budget for the current year was amended. The Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – General Fund presents the original and revised budget amounts, if revised, compared to the actual amounts of revenues and expenditures for the current year.

Pensions

The District has not established a pension plan as the District does not have employees. The Internal Revenue Service has determined that fees of office received by Commissioners are wages subject to federal income tax withholding for payroll tax purposes only.

Measurement Focus

Measurement focus is a term used to describe which transactions are recognized within the various financial statements. In the government-wide Statement of Net Position and Statement of Activities, the governmental activities are presented using the economic resources measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net position, financial position, and cash flows. All assets, liabilities, and deferred inflows and outflows of resources associated with the activities are reported. Fund equity is classified as net position.

Governmental fund types are accounted for on a spending or financial flow measurement focus. Accordingly, only current assets and current liabilities are included on the Governmental Funds Balance Sheet, and the reported fund balances provide an indication of available spendable or appropriable resources. Operating statements of governmental fund types report increases and decreases in available spendable resources. Fund balances in governmental funds are classified using the following hierarchy:

Nonspendable: amounts that cannot be spent either because they are in nonspendable form or because they are legally or contractually required to be maintained intact.

Restricted: amounts that can be spent only for specific purposes because of constitutional provisions, or enabling legislation, or because of constraints that are imposed externally. The District does not have any restricted fund balances.

NOTE 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

Measurement Focus (Continued)

Committed: amounts that can be spent only for purposes determined by a formal action of the Board of Commissioners. The Board is the highest level of decision-making authority for the District. This action must be made no later than the end of the fiscal year. Commitments may be established, modified, or rescinded only through ordinances or resolutions approved by the Board. The District does not have any committed fund balances.

Assigned: amounts that do not meet the criteria to be classified as restricted or committed, but that are intended to be used for specific purposes. The District has not adopted a formal policy regarding the assignment of fund balances. The District does not have any assigned fund balances.

Unassigned: all other spendable amounts in the General Fund.

When expenditures are incurred for which restricted, committed, assigned or unassigned fund balances are available, the District considers amounts to have been spent first out of restricted funds, then committed funds, then assigned funds, and finally unassigned funds.

Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

NOTE 3. TAX LEVY

On May 13, 2006, the voters of the District approved the levy and collection of a tax not to exceed \$0.10 per \$100 of assessed valuation of taxable property within the District. During the year ended December 31, 2020, the District levied an ad valorem tax at the rate of \$0.10 per \$100 of assessed valuation, which resulted in a tax levy of \$3,764,921 on the adjusted taxable valuation of \$3,764,944,772 for the 2020 tax year.

All property values and exempt status, if any, are determined by the appraisal district. Assessed values are determined as of January 1 of each year, at which time a tax lien attaches to the related property. Taxes are levied around October/November, are due upon receipt and are delinquent the following February 1. Penalty and interest attach thereafter.

NOTE 4. DEPOSITS AND INVESTMENTS

Deposits

Custodial credit risk is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The District's deposit policy for custodial credit risk requires compliance with the provisions of Texas statutes.

Texas statutes require that any cash balance in any fund shall, to the extent not insured by the Federal Deposit Insurance Corporation or its successor, be continuously secured by a valid pledge to the District of securities eligible under the laws of Texas to secure the funds of the District, having an aggregate market value, including accrued interest, at all times equal to the uninsured cash balance in the fund to which such securities are pledged. At fiscal year-end, the carrying amount of the District's deposits was \$429,392 and the bank balance was \$431,841. Of the bank balance, \$250,000 was covered by federal depository insurance and the balance was covered by the pledge of securities held in safekeeping by a third-party institution in the District's name.

Investments

Under Texas law, the District is required to invest its funds under written investment policies that primarily emphasize safety of principal and liquidity and that address investment diversification, yield, maturity, and the quality and capability of investment management, and all District funds must be invested in accordance with the following investment objectives: understanding the suitability of the investment to the District's financial requirements, first; preservation and safety of principal, second; liquidity, third; marketability of the investments if the need arises to liquidate the investment before maturity, fourth; diversification of the investment portfolio, fifth; and yield, sixth. The District's investments must be made "with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived." No person may invest District funds without express written authority from the Board of Commissioners.

Texas statutes include specifications for and limitations applicable to the District and its authority to purchase investments as defined in the Public Funds Investment Act. The District has adopted a written investment policy to establish the guidelines by which it may invest. This policy is reviewed annually. The District's investment policy may be more restrictive than the Public Funds Investment Act.

The District invests in Texas Cooperative Liquid Assets Securities System Trust ("Texas CLASS"), an external public funds investment pool that is not SEC-registered. Public Trust Advisors, LLC serves as the pool's administrator and investment advisor. The pool is subject to the general supervision of the Board of Trustees and its Advisory Board. Wells Fargo Bank, N.A. serves as custodian for the pool. Investments held by Texas CLASS are priced to market

NOTE 4. DEPOSITS AND INVESTMENTS

Investments (Continued)

on a weekly basis. The investments are considered to be Level I investments because their fair value is measured by quoted prices in active markets. The fair value of the District's position in the pool is the same as the value of the pool shares. There are no limitations or restrictions on withdrawals from Texas CLASS.

As of December 31, 2020, the District had the following investments and maturities:

		Maturities of
Fund and		Less Than
Investment Type	Fair Value	1 Year
Texas CLASS	\$ 4,260,593	\$ 4,260,593

Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. At December 31, 2020, the District's investments in Texas CLASS was rated AAAm by Standard and Poor's.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The District considers the investment in TexasCLASS to have a maturity of less than one year due to the fact the share position can usually be redeemed each day at the discretion of the District, unless there has been a significant change in value.

NOTE 5. CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2020:

	January 1, 2020	Increases	Decreases	December 31, 2020
Capital Assets Not Being Depreciated				
Land and Improvements	\$ 336,249	\$ -0-	\$ -0-	\$ 336,249
Capital Assets Subject to Depreciation				
Buildings and Improvements Machinery and Equipment Office Equipment	\$ 9,395,686 858,098 106,314	\$	\$	\$ 9,395,686 858,098 106,314
Total Capital Assets Subject to Depreciation	\$ 10,360,098	\$ -0-	\$ -0-	\$ 10,360,098
Less Accumulated Depreciation Buildings and Improvements Machinery and Equipment Office Equipment	\$ 1,873,294 273,805 98,097	\$ 227,202 130,128 3,728	\$	\$ 2,100,496 403,933 101,825
Total Accumulated Depreciation	\$ 2,245,196	\$ 361,058	\$ -0-	\$ 2,606,254
Total Depreciable Capital Assets, Net of Accumulated Depreciation	\$ 8,114,902	\$ (361,058)	\$ -0-	\$ 7,753,844
Total Capital Assets, Net of Accumulated Depreciation	\$ 8,451,151	\$ (361,058)	<u>\$ -0-</u>	\$ 8,090,093

NOTE 6. CONTRACT FOR PROVIDING FIRE EXTINGUISHMENT AND CERTAIN EMERGENCY RESCUE SERVICES

The District has a contract for providing fire extinguishment and certain emergency rescue services with the Ponderosa Volunteer Fire Association, Inc. ("the Association"). The current contract became effective January 1, 2016 for a term of three years. The contract was extended through 2020. The Association agreed to provide fire protection and emergency rescue services to the service area on a 24-hour per day basis seven days a week. The Association agreed to obtain all necessary licenses, permits and approvals required to provide services to the service area. The parties agreed the District shall not be responsible or liable for operating, repairing, and insuring any facilities.

The Association agreed to insure all its facilities and property against loss or damage of kinds usually insured by entities similarly situated and to carry public liability insurance with respect to the facilities. The Association will indemnify and hold harmless the District and its officers, members, employees, and agents against all losses, costs, damages, expenses, and liabilities of whatever nature.

NOTE 6. CONTRACT FOR PROVIDING FIRE EXTINGUISHMENT AND CERTAIN EMERGENCY RESCUE SERVICES (Continued)

The Association agreed to prepare by January 31 of each year a budget for all revenues and expenses of the Association for the District to review and approve. The District agreed to provide periodic payments to the Association. The parties agreed that title to all real or personal property shall rest solely with the Association, unless otherwise deeded to the District by mutual consent. The Association has deeded the land and building located at 17061 Rolling Creek to the District. The Association has retained all debt associated with the purchase and construction of these facilities and pays for the insurance coverage on the building and its contents.

NOTE 7. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; and errors and omissions, for which the District carries commercial insurance. Property insurance on the capital assets owned by the District is paid for by the Association. The District has not significantly reduced insurance coverage or had settlements which exceeded coverage amounts for the past three fiscal years.

NOTE 8. SALES AND USE TAX

In accordance with Chapter 775 of the Health and Safety Code, the District is authorized to adopt and impose a sales and use tax if authorized by a majority of the qualified voters of the District. The election to adopt a sales and use tax is governed by the provision of Subchapter E, Chapter 323 of the Tax Code.

On May 14, 2011, the voters of the District approved the establishment and adoption of a sales and use tax up to a maximum of one percent. On May 23, 2011, the Board set a local sales and use tax of one percent on all applicable sales and uses within the boundaries of the District, except in those areas that already have a two percent tax. During the current year, the District recorded \$2,023,889 in sales tax receipts, of which \$385,773 was due from the State Comptroller at December 31, 2020.

NOTE 9. NOTES PAYABLE

On November 12, 2015, the District signed a promissory note with Trustmark National Bank in the amount of \$4,500,000 at an interest rate of 2.84%. The proceeds were used to fund the construction/replacement of Station No. 63. On November 11, 2016, the note was amended to extend the completion date of the station to April 11, 2017. During a prior year, the Board decided not to utilize note proceeds of \$282,597, using existing sales tax revenues instead to complete the project. As a result, the number of principal and interest payments have been reduced by one payment. Interest on this note is due and payable monthly beginning January 11, 2016, and regularly thereafter until and including April 11, 2017. Thereafter, this note is due and payable in annual installments of principal and interest in the amount of \$373,712.47 each, commencing May 11, 2017, and ending May 11, 2030, when the remaining unpaid balance, principal and interest will be due. The note is secured by the pledge of sales tax revenues generated within the District.

The following is a summary of transactions regarding notes payable for the year ended December 31, 2020:

Notes Payable, January 1, 2020 Less: Note Principal Paid	\$ 3,127,988 483,410
Notes Payable, December 31, 2020	\$ 2,644,578
Notes Payable:	
Due Within One Year	\$ 279,611
Due After One Year	 2,364,967
Notes Payable, December 31, 2020	\$ 2,644,578

The debt service requirements on the note will be as follows:

	Principal	Interest	Total	
2021	\$ 279,611	\$ 94,102	\$ 373,713	
2022	289,561	84,152	373,713	
2023	299,863	73,850	373,713	
2024	310,533	63,180	373,713	
2025	321,583	52,130	373,713	
2026-2029	1,143,427	89,945	1,233,372	
	\$ 2,644,578	\$ 457,359	\$ 3,101,937	

NOTE 10. AGREEMENT FOR RADIO CHANNEL COMMUNICATIONS DISPATCH SYSTEM

Effective February 1, 2016, the District entered into an Interlocal Agreement for a Combined Radio Channel Communications Dispatch System. Harris County Emergency Services District Nos. 7, 13, 16, 17 and 29 (the "ESD Members"), Ponderosa Volunteer Fire Association, Spring Volunteer Fire Department, Cypress Creek Volunteer Fire Department, Klein Volunteer Fire Department, and Little York Volunteer Fire Department (the "VFD Members"), are parties to the agreement, collectively referred to as Radio Communications Consortium Members. The agreement sets out the understanding regarding the purchase, acquisition and maintenance of the radio channel communications dispatch system for the use and benefit of the Members and the related cost-sharing. The term of the agreement is through December 31, 2019 and will automatically renew every year for one-year terms unless agreed upon otherwise by the Members. The agreement may be terminated by a two-thirds vote by the Members. Any party to this agreement may exit and terminate its obligation under this agreement and remove itself from any further obligations by giving 90 days written notice to the other Members prior to the renewal date.

The combined fire department dispatch channels will be used to dispatch fire, first responder and emergency medical services to the Members. Initially three sites will maintain the three analog channels. The channels will be monitored for integrity in accordance with Insurance Services Organization ("ISO") requirements. Each host department will: allow any and all of their facilities to be used for the term of this agreement; promptly pay for any and all utility costs related to operation of the channels and will not seek reimbursements from other Members for these costs; maintain insurance coverage sufficient to replace, at full replacement value, any and all equipment owned or maintained by the host department, name other parties to this agreement as additional insured on such policies; and maintain adequate backup power to the equipment.

The Members agree the initial equipment and installation costs will be shared equally between the six ESD Members and their respective Department's. The estimated cost is \$271,456.38, each ESD or corresponding department will pay to Northwest Communications, Inc. ("NWC") one-sixth of the total cost of the equipment, \$45,242.73. There will be initial as well as reoccurring costs paid as follows: 1) Spring VFD will invoice the six ESD Members their prorata share of the rental cost for the Plum Creek Tower, \$9,816 per year; 2) NWC will invoice the six ESD Members their pro-rata share of the rental cost for the NWC Tower and the Greenspoint No. 4 site, \$8,400 each site per year. Maintenance, repair, replacement and upgrade costs, recurring costs, and Cypress Creek VFD administrator and project manager costs for the system operations will be shared equally between the six ESD Members or their corresponding department. Initially, it is not anticipated that there would be any cost to the Members for the administrative work. In a prior year, the Ponderosa Volunteer Fire Association paid \$41,898 to NWC for its/the District's share of the equipment and installation.

NOTE 12. ECONOMIC UNCERTAINTIES

On March 11, 2020, the World Health Organization declared the COVID-19 virus a global pandemic. As a result, economic uncertainties have arisen which could have an impact on the operations of the District. The District is carefully monitoring the situation and evaluating its options during this time. No adjustments have been made to these financial statements as a result of this uncertainty, as the potential financial impact of this pandemic is unknown at this time.

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 REQUIRED SUPPLEMENTARY INFORMATION DECEMBER 31, 2020

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2020

	Original Budget	Final Amended Budget	Actual	Variance Positive (Negative)
REVENUES				
Property Taxes	\$ 3,425,000	\$ 3,425,000	\$ 3,373,407	\$ (51,593)
Sales Tax Receipts	1,600,000	1,700,000	2,023,889	323,889
Penalty and Interest	25,000	25,000	30,898	5,898
Investment Revenues	120,600	78,500	38,250	(40,250)
Miscellaneous Revenues	15,000	15,000	87,011	72,011
TOTAL REVENUES	\$ 5,185,600	\$ 5,243,500	\$ 5,553,455	\$ 309,955
EXPENDITURES				
Service Operations:				
District Services - Ponderosa Volunteer				
Fire Association, Inc.				
Operations	\$ 3,450,000	\$ 3,450,000	\$ 3,440,000	\$ 10,000
Capital Assets		1,058,100	1,058,096	4
Accounting and Auditing	13,000	13,000	12,600	400
Appraisal District Fees	25,000	25,000	26,321	(1,321)
Commissioner Fees	5,000	5,000	3,250	1,750
Legal Fees - General	20,000	20,000	17,935	2,065
Legal Fees - Delinquent Tax Collections	10,000	10,000	9,251	749
Sales Tax Consultant	20,000	20,000	33,521	(13,521)
Tax Assessor/Collector Fees	15,000	15,000	8,792	6,208
Other	88,020	88,020	45,924	42,096
Capital Outlay	35,000	35,000		35,000
Debt Service:				
Note Principal	483,698	483,698	483,410	288
Note Interest	90,302	90,302	90,302	
TOTAL EXPENDITURES	\$ 4,255,020	\$ 5,313,120	\$ 5,229,402	\$ 83,718
NET CHANGE IN FUND BALANCE	\$ 930,580	\$ (69,620)	\$ 324,053	\$ 393,673
FUND BALANCE - JANUARY 1, 2020	4,503,857	4,503,857	4,503,857	
FUND BALANCE - DECEMBER 31, 2020	\$ 5,434,437	\$ 4,434,237	\$ 4,827,910	\$ 393,673



HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 SUPPLEMENTARY INFORMATION REQUIRED BY HARRIS COUNTY DECEMBER 31, 2020

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 COMPUTATION OF NET LONG-TERM DEBT PER CAPITA DECEMBER 31, 2020 (UNAUDITED)

Long-Term Debt at December 31, 2020	\$ 2,644,578
Less: Amount in Debt Service Fund	
Net Long-Term Debt at December 31, 2020	\$ 2,644,578
Estimated District Population*	 48,557
Net Long-Term Debt Per Capita at December 31, 2020	\$ 54.46

^{*} Based upon annual independent study

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28

LISTING OF THE NUMBER OF EMERGENCY RESPONSES MADE WITHIN AND OUTSIDE THE DISTRICT FOR THE YEAR ENDED DECEMBER 31, 2020 (UNAUDITED)

Number of Emergency Responses made Within the District	1,970
Number of Emergency Responses made Outside of the District	<u>319</u>
Total Emergency Responses	2,289

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 SCHEDULE OF INSURANCE AND BONDING COVERAGE DECEMBER 31, 2020

Type of Coverage	From To	Amount of Coverage	Insurer/Name
FIDELITY BONDS Position Schedule Bond: Treasurer Public Employee Blanket Bond	01/01/20	\$ 100,000	National Union Fire
	01/01/21	100,000	Insurance Company
GENERAL LIABILITY General Aggregate Per Occurrence	01/01/20	\$ 3,000,000	National Union Fire
	01/01/21	1,000,000	Insurance Company
MANAGEMENT LIABILITY General Aggregate Per Occurrence	01/01/20	\$ 3,000,000	National Union Fire
	01/01/21	1,000,000	Insurance Company
EXCESS LIABILITY General Aggregate Per Occurrence	01/01/20	\$ 2,000,000	National Union Fire
	01/01/21	1,000,000	Insurance Company
HIRED AND NON-OWNED AUTOMOBILE LIABILITY Combined Single Limit	01/01/20 01/01/21	\$ 1,000,000	National Union Fire Insurance Company
WORKER'S COMPENSATION Bodily Injury by Accident Bodily Injury by Disease Disease Policy Limit	11/21/20 11/21/21	\$ 1,000,000 1,000,000 1,000,000	Texas Mutual Insurance Company

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28

STATEMENT OF ACTIVITIES

PONDEROSA VOLUNTEER FIRE ASSOCIATION, INC. DECEMBER 31, 2020

(Unaudited)

REVENUES, GAINS AND OTHER SUPPORT		
REVERSE GITTER SETTORT		
Harris County Emergency Services District No. 28		
Operations	\$	4,498,096
Contributions		14,483
Investment Revenues		1,324
Gain on Sale or Disposal of Assets		225
Miscellaneous Revenues	_	6,035
TOTAL REVENUES, GAINS AND OTHER SUPPORT	\$	4,520,163
EXPENSES AND LOSSES		
PROGRAM COSTS:		
Depreciation	\$	180,000
Dispatching		28,856
Insurance		144,267
Interest Expense		40,874
Motor Fuels		24,372
Miscellaneous Operations		110,765
Maintenance and Repairs:		70.220
Apparatus Radio		70,239
Station No. 1		3,576 20,820
Station No. 2		35,538
Station No. 3		10,522
Public Education		1,711
Replacement Equipment		147,095
Salaries and Benefits		2,478,445
Training		18,676
Utilities:		10,070
Station No. 1		29,513
Station No. 2		11,050
Station No. 3		10,751
TOTAL PROGRAM COSTS	\$	3,367,070
MANAGEMENT AND GENERAL		
PVFA Expenses	\$	27,566
Office Operations	Ψ	53,492
Salaries and Benefits		130,444
TOTAL MANAGEMENT AND GENERAL	\$	211,502
TOTAL EXPENSES	\$	3,578,572
CHANGE IN NET ASSETS	\$	941,591
NET ASSETS - JANUARY 1, 2020		2,767,614
NET ASSETS - DECEMBER 31, 2020	\$	3,709,205

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 OTHER SUPPLEMENTARY INFORMATION DECEMBER 31, 2020

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 TAXES LEVIED AND RECEIVABLE FOR THE YEAR ENDED DECEMBER 31, 2020

	Maintenance Taxes				
TAXES RECEIVABLE - JANUARY 1, 2020 Adjustments to Beginning Balance	\$	2,209,603 (141,242)	\$	2,068,361	
Original 2020 Tax Levy Adjustment to 2020 Tax Levy	\$	3,555,708 209,213		3,764,921	
TOTAL TO BE ACCOUNTED FOR			\$	5,833,282	
TAX COLLECTIONS: Prior Years Current Year	\$	1,967,559 759,636		2,727,195	
TAXES RECEIVABLE - DECEMBER 31, 2020			\$	3,106,087	
TAXES RECEIVABLE BY YEAR:					
2020 2019 2018 2017 2016 2015 2014 2013 2012 2011 2010			\$	3,005,285 39,225 11,248 10,117 7,496 6,717 4,808 4,548 4,451 4,373 3,845	
2009				3,337	
2008 2007				307 131	
2006				26	
2005				12	
2004				19	
2003 2002				4 50	
2001				30	
2000				30	
1999				28	
TOTAL			\$	3,106,087	



HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28

TAXES LEVIED AND RECEIVABLE FOR THE YEAR ENDED DECEMBER 31, 2020

	2020	2019	2018	2017
PROPERTY VALUATIONS	\$ 3,764,944,772	\$ 3,511,928,647	\$ 3,233,518,079	\$ 3,195,107,415
TOTAL TAX RATES PER \$100 VALUATION	<u>\$ 0.10</u>	<u>\$ 0.10</u>	<u>\$ 0.10</u>	<u>\$ 0.10</u>
ADJUSTED TAX LEVY*	\$ 3,764,921	\$ 3,511,873	\$ 3,233,531	\$ 3,195,446
PERCENTAGE OF TAXES COLLECTED TO TAXES LEVIED	20.18 %	98.88 %	<u>99.65</u> %	<u>99.68</u> %

^{*} Based upon the adjusted tax levy at the time of the audit for the fiscal year in which the tax was levied.

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES GENERAL FUND – FIVE YEARS

						Amounts
		2020		2019		2018
REVENUES Property Taxes Sales Tax Receipts Penalty and Interest Investment Revenues Miscellaneous Revenues	\$	3,373,407 2,023,889 30,898 38,250 87,011	\$	3,126,655 1,767,313 46,036 88,405 111,231	\$	3,035,046 1,602,972 35,412 23,243 83,320
TOTAL REVENUES	\$	5,553,455	\$	5,139,640	\$	4,779,993
EXPENDITURES Service Operations: District Services - Ponderosa Volunteer Fire Association, Inc.:						
Operations Capital Assets	\$	3,440,000 1,058,096	\$	3,215,000	\$	2,855,000
Debt Accounting and Auditing Appraisal District Fees Commissioner Fees Legal Fees - General Legal Fees - Delinquent Tax Collections Sales Tax Consultant Tax Assessor/Collector Fees Repairs and Maintenance Other Capital Outlay Debt Service: Note Principal Note Interest	<u> </u>	12,600 26,321 3,250 17,935 9,251 33,521 8,792 45,924 483,410 90,302	Ф.	11,700 24,189 3,800 9,132 13,357 17,895 17,812 20,714 462,801 110,911	ф.	363,563 12,200 23,485 2,450 12,810 11,528 51,251 14,759 12,466 55,000 262,800 110,912
TOTAL EXPENDITURES	\$	5,229,402	\$	3,907,311	\$	3,788,224
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	\$	324,053	\$	1,232,329	\$	991,769
OTHER FINANCING SOURCES (USES) Note Proceeds	\$	- 0 -	\$	- 0 -	\$	- 0 -
NET CHANGE IN FUND BALANCE	\$	324,053	\$	1,232,329	\$	991,769
BEGINNING FUND BALANCE		4,503,857		3,271,528		2,279,759
ENDING FUND BALANCE	\$	4,827,910	\$	4,503,857	\$	3,271,528

See accompanying independent auditor's report.

	<u> </u>	rereemage of Total Nevertues								
 2017	2016	2020		2019		2018	_	2017	2016	_
\$ 2,859,200 1,386,306 28,684 12,456 88,187	\$ 2,638,451 1,245,625 56,483 8,006 114,151	60.7 36.4 0.6 0.7 1.6	%	60.8 34.4 0.9 1.7 2.2	%	63.5 33.5 0.7 0.5 1.8	%	65.4 % 31.7 0.6 0.3 2.0	64.9 30.7 1.4 0.2 2.8	%
\$ 4,374,833	\$ 4,062,716	100.0	%	100.0	%		%	100.0 %	100.0	%
\$ 2,865,000	\$ 2,695,000	61.9 19.1	%	62.6	%	59.7	%	65.5 %	66.3	%
12,150	10,600	0.2		0.2		7.6 0.3		0.3	0.3	
22,331 3,750 14,552	20,659 3,750 4,715	0.5 0.1 0.3		0.5		0.5		0.5 0.1 0.3	0.5 0.1 0.1	
6,299 47,741 16,844	17,181 6,000 12,073	0.2 0.6 0.2		0.3 0.3 0.3		0.2 1.1 0.3		0.1 1.1 0.4	0.4 0.1 0.3	
7,681 16,007 1,116,119	3,398 24,651 3,543,775	0.8		0.4		0.3 1.1		0.2 0.4 25.5	0.1 0.6 87.2	
 363,814 42,696	 661,732 74,069	8.7 1.6		9.0 2.2		5.5 2.3	_	8.2 1.0	16.2 1.8	
\$ 4,534,984	\$ 7,077,603	94.2	%	76.0	%	79.2	%	103.6 %	174.0	%
\$ (160,151)	\$ (3,014,887)	5.8	%	24.0	%	20.8	% .	(3.6) %	(74.0)	%
\$ (282,597)	\$ - 0 -									
\$ (442,748)	\$ (3,014,887)									
\$ 2,722,507 2,279,759	\$ 5,737,394 2,722,507									

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 BOARD OF COMMISSIONERS AND CONSULTANTS DECEMBER 31, 2020

District Mailing Address - Harris County Emergency Services District No. 28

17061 Rolling Creek Houston, Texas 77090

District Telephone Number - (281) 444-8465

Commissioners	Term of Office (Elected or Appointed)	Fees of Office for the year ended December 31, 2020		Reimb for year	pense ursement r the ended er 31, 2020	Title		
Mike Jenkins	06/01/20 05/31/24 (Elected)	\$	650	\$	122	President		
Dan Dronberger	06/15/20 05/31/22 (Appointed)	\$	650	\$	-0-	Vice President/ Investment Officer		
Shirley Jauma	06/01/18 05/31/22 (Elected)	\$	600	\$	97	Secretary		
Ken Koenig	06/01/20 05/31/24 (Elected)	\$	750	\$	81	Treasurer		
Erika Smiley	06/01/20 05/31/24 (Elected)	\$	450	\$	40	Assistant Secretary/ Assistant Treasurer		

The limit on fees of office that a Commissioner may receive is set by the Health and Safety Code-Chapter 775. Effective September 1, 2017, a Commissioner is entitled to receive compensation in the same manner and amount as are provided by Section 49.060 of the Texas Water Code, currently \$7,200 per fiscal year. The above fees of office and expense reimbursements are the amounts paid to a Commissioner during the District's current fiscal year.

HARRIS COUNTY EMERGENCY SERVICES DISTRICT NO. 28 BOARD OF COMMISSIONERS AND CONSULTANTS DECEMBER 31, 2020

Consultants:	Date Hired	Fees for the year ended December 31, 2020*		Title
Coveler & Peeler, P.C.	01/13/97	\$	17,935	Attorney
McCall Gibson Swedlund Barfoot PLLC	03/15/93	\$	12,600	Auditor
Linebarger Goggan Blair & Sampson, LLP		\$	9,251	Delinquent Tax Attorney
Sales Tax Assurance LLC	04/15/13	\$	33,521	Sales Tax Consultant
Harris County Tax Assessor/Collector	Legislative Action	\$	8,792	Tax Assessor/ Collector

^{*} Accrual basis